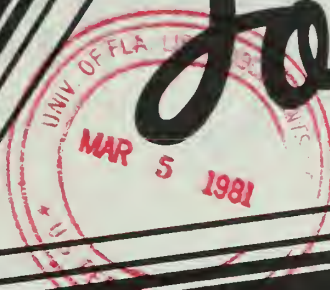


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# Journal



"Quality of life in the  
902nd is much more  
than working and  
living facilities. A  
key goal is personal  
development

**FEBRUARY  
1981**



# Viewpoint

**Q**uality of Life, the featured topic in this issue of the **Journal**, is one of the Army's most important concerns. Within INSCOM and the other major commands, ongoing projects seek to improve the working and living environment of our soldiers. There are new facilities, special training programs, recreational activities, housing improvements, and opportunities for the soldier to have a say in how his or her organization is managed.

These programs, however, are only part of the true quality of the life that each of us, as individuals, decides to live.

The Army seems to be an organization of extremes. If you talk to military personnel, they either love it or hate it. Few of them are ever neutral. What is it that makes the difference? It's their own personal quality of life.

Soldiers stationed overseas are a good example. Some of them will get out into the local community, learn the language, make friends, and participate in national activities and festivals. They use their time to explore the world around them and grow through experience. These are the ones who come back and say, "it was the best tour I ever had."

Others, however, face the prospect like a self-imposed exile. They hide in their rooms, never leave the base, and make no attempt to learn the language or understand the culture of their host nation. These are the ones who count the days and fall into the morass of alcohol and drugs. They come back bitter and discouraged, hating anything having to do with the Army.

Each of these cases represents a conscious choice. These people chose to be happy or to be miserable. Opportunities present themselves in life. It is up to each of us to take advantage of them. We determine our own quality of life by choices we make and the way we feel about ourselves.

All of us can decide what type of person we want to be and what kind of life we want to live. The ways and means of achieving your goals are all around you. You can improve your own quality of life.



COMMANDER  
*MG William I. Rolya*

DEPUTY COMMANDER  
INTELLIGENCE  
*BG Thomas J. Flynn*

DEPUTY COMMANDER  
SUPPORT  
*BG John A. Smith, Jr.*

COMMAND SERGEANT MAJOR  
*CSM Douglas B. Elam*

PUBLIC AFFAIRS OFFICER  
*MAJ William S. Birdseye*

EDITOR  
*Gayle D. Peterson*

ART DIRECTOR  
*Mærron Frichtl*

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The 902nd MI Group has an ambitious program to improve the working and living environment of its soldiers. This model Quality of Life program is featured in our **Spotlight** section.

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Group dynamics are the subject of our **Perspectives** section. What makes a group of people an effective working unit? What is the secret of managing a group?

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Celebrate an American holiday in a foreign land. Spend a traditional Thanksgiving with the troops of Torii Station.



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And you've got a ringside seat for a traditional rivalry as Army and Navy teams square off in a variety of sports. You'll find it all in this month's **Journal**.

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# The 902nd MI Group meets human needs through caring

by Maj. John W. Weyand, Jr.

INSCOM's Quality Of Life (QOL) program was designed to insure that the common human needs of the soldier and his or her family are satisfied. It is also a vehicle for personal and professional development. The 902nd Military Intelligence Group is achieving a level of Quality Of Life, which, in the words of Army Chief of Staff Gen. E.C. Meyer, provides part of "the framework within which esprit and cohesion are built."

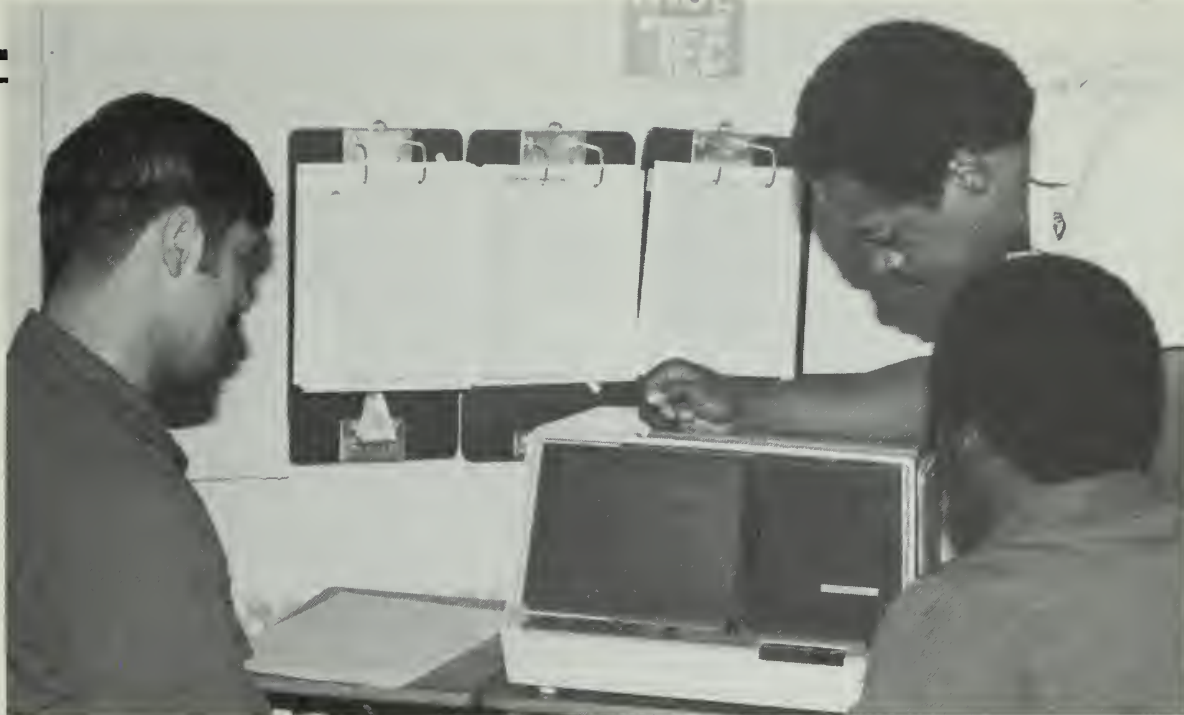
The program is based on the fact that QOL includes both the work and social environment. Since the 902nd's units are located at 51 installations throughout the continental United States and Alaska, management of the QOL effort is a complex and continuing challenge. The program is broken into four distinct areas: facilities, personal development, physical fitness and community service. In addition to the approximately \$400,000 provided from DA and INSCOM for facilities movement and upgrade, the 902nd has earmarked more than \$137,000 of its own funds for QOL initiatives over the next two years.

Some QOL factors, like working and living conditions, are easy problems to identify. The solutions are more difficult. Nevertheless, the Group has made remarkable progress in the past year. Let's start with Fort Meade where the Group Headquarters, as well as its Fort Meade Battalion Headquarters, Security Support Battalion, and a Field Office are located. The 902nd will shortly vacate its head-

quarters, one of the oldest standing—or leaning, depending on one's perspective—temporary buildings on the installation. They will move into new facilities consisting of an entire wing of the fourth floor of INSCOM's Fort Meade Headquarters. The new facility will feature the very latest in office equipment designed to insure comfort and promote efficiency. The Group's Fort Meade Battalion is moving into quarters in another wing of the same building, and its Security Support Battalion just completed its consolidation move into permanent facilities adjacent to the building that will be the Group Headquarters' new facility.

Of all the Group's field office facilities in the U.S., one of the most drab and uncomfortable was the Fort Meade Field Office. Last July, in the midst of what was to become the hottest summer in this century at Fort Meade, the Field Office moved from its World War II facilities, formerly a motor pool, into a wing of the impressive, centrally air-conditioned Snowden Hall. The building now occupied by the Field Office is a modernized, permanent facility. Each office has individual heating and air-conditioning controls, a small kitchenette (complete with oven, stove and refrigerator), and three individual showers with personal lockers for physical fitness buffs in the unit.

QOL considerations at Fort Meade have not been limited to working areas. Last July,



**Sp5 William J. McDonald (left) and Sp4 Johnny R. Carthan (right) receive instruction on video training equipment from SFC Dalzell J. Braxton. (U.S. Army photo)**

INSCOM commander, Maj. Gen. William I. Rolya, presided at the ribbon-cutting ceremony for INSCOM, Fort Meade's modernized, permanent barracks. These living quarters, which also house the 902nd's Fort Meade soldiers, provide the maximum in privacy and comfort.

Facilities improvements are going on throughout the 902nd. At the Group's largest Field Office at Redstone Arsenal, Ala., an increased mission required additional personnel. Unfortunately, these additional people did not have additional work space. As CWO Michael Heaster put it, "It was getting so tight in here that from time to time, I thought I could hear the others think."

Help was on the way, however. As part of the QOL initiative, plans for expansion began last August. In September a construction contract to double the size of the facility was approved. Construction began in November. The final touches on the new Redstone facility are now being completed.

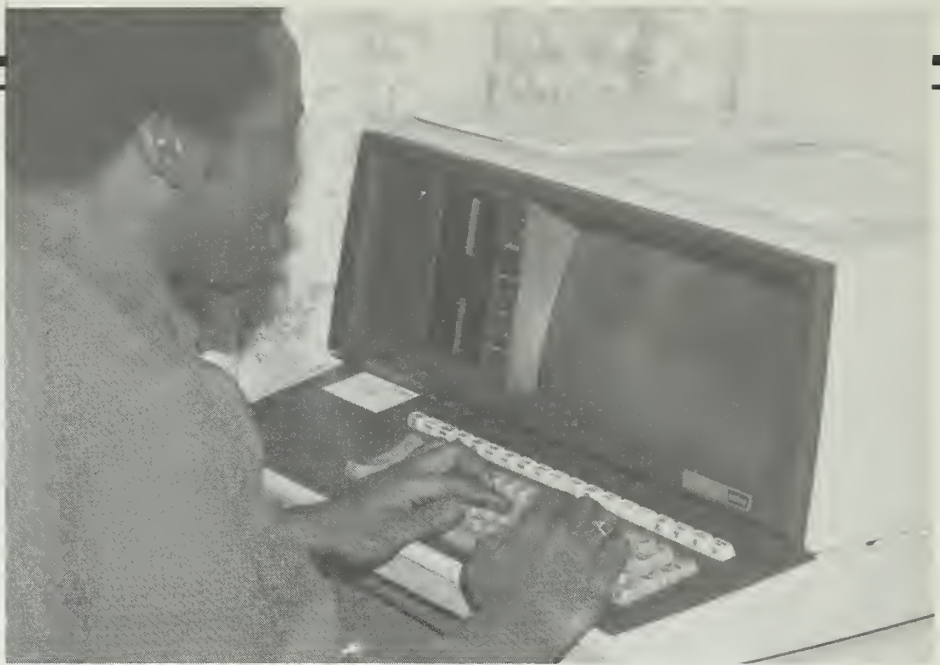
A similar problem has been solved at White Sands, N.M. The Presidio of San Francisco Battalion's White Sands Missile Range Field Office has moved into expanded facilities within its original building. Included in the new facility is a professionally designed interview room and a briefing area. The briefing room features slide and movie projectors separated by a partition so that their sound will not disturb the audience.

Expansion of facilities has also been a major project at the Fort Sam Houston Battalion Headquarters. With the battalion's technical support personnel and equipment becoming more and more cramped, its personnel were given additional space in a building adjacent to their headquarters. The Technical Branch is now housed in a building divided into two sections, providing ample space for both administrative work and equipment maintenance.

During 1980, the headquarters of the Presidio of San Francisco Battalion underwent an extensive facilities expansion with the addition of a second permanent building which completely houses its Operations Branch. The battalion's Fort Lewis Field Office is also making moving plans. It will soon vacate its World War II-vintage building and move into a permanent structure.

Additional new field facilities already scheduled for this fiscal year include Fort Belvoir, Va., Aberdeen Proving Grounds, Md., and Orlando, Fla. More upgrades and expansions of field facilities is anticipated in the year ahead. The Group owes much of its success to Brig. Gen. John A. Smith Jr., INSCOM Deputy Commanding General for Support, whose leadership sparked and directed these efforts, and to Al Silvano, chief of the Headquarters Support Division at Fort Meade, whose expert guidance and assistance made these accomplishments possible.





**Sp4 Johnny R. Carthan works with recently acquired word-processing equipment. (U.S. Army photo)**

Quality Of Life in the 902nd is much more than working and living facilities. A key goal of the program is personal development, both for individual satisfaction and mission accomplishment. As a soldier develops his or her own abilities and capabilities, he or she becomes better able to help in the development of other soldiers and contributes to the Army's total Quality Of Life.

One of the biggest challenges facing the Army is retention. Too many soldiers are leaving the service after their first tour or before their tenth year. Two frequently cited reasons are lack of job satisfaction and under-utilization, two problems which Quality of Life programs are geared to solve. The 902nd makes a concerted effort to insure that each soldier is working in his or her primary MOS. Matching the MOS to the geographical preference of the soldier is another effort which accounts for the long duty days put in by 1st Lt. Ralph Baker and Personnel NCO SFC William Sommerville of the Group S1 staff.

Once every effort has been made to insure that all soldiers are doing the jobs they have been trained to do where they want to do them, two more of the Group's programs come into play: SQT and the NCO Development Program.

The SQT program is designed to permit personnel to develop their intelligence MOS skills and to keep abreast of developments

within their fields of expertise. It also allows for an objective evaluation of individual progress against Army-wide standards. Management of the program is a Group S3 function directly managed by 2nd Lt. Cindy Rubin and SFC Dalzell Braxton. Audio-visual facilities using video cassettes are one of the more innovative training methods and are available to 902nd personnel on many installations. Because the 902nd's units are scattered throughout the United States on or near installations with varying levels of SQT support, management of the SQT Program is a challenging task. Program managers are constantly expanding their training and looking for new and better ways to enhance their soldiers' MOS skills. Whenever new types of equipment, such as automated word processors, become available, as many people as possible are trained in their use.

While the SQT Program has individual skill development as its main objective, the Group's NCO Development Program (NCODP) seeks to build the NCO's leadership capabilities and skills. Unique within INSCOM because of its built-in feedback system to assess progress and identify problems, the program seeks to develop the NCO as a central figure in the Quality of Life of unit personnel and their dependents. The NCO is trained to be able to locate agencies that may be of assistance to his personnel, such as the Red Cross and Army Emergency Relief. Also

included are Army Community Service activities such as "loan closets," nursery and day care centers, financial and family counseling services, local civic action organizations and chaplain programs. The NCOs are trained to be able to discuss with their personnel and dependents what organizations may be of assistance, the type of services offered and the limits of such assistance. They are also expected to be familiar with operating aspects of support facilities such as the PX, commissary and club systems, as well as their special services and customer complaint procedures.

One vital concern of new personnel is satisfactory housing. Under QOL, NCOs maintain and give incoming personnel the most current information on housing and help them get settled. According to CSM John Dunford, "We need to find more ways to plug our NCOs into key organizations, such as commissary and PX advisory boards, to insure that the desires of our personnel and their dependents are getting a proper hearing." Since the Group's subordinate units are located on so many different installations, the management of this concept is a complex task, requiring constant feedback and direction. Fortunately, the Group is blessed with some of the best senior NCOs in the Army to get the job done.

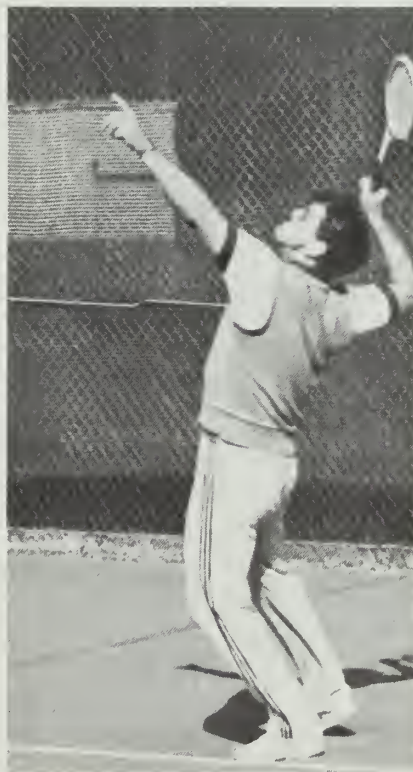
The Group continues to find new and innovative ways to support this important project. One way is to improve understanding of ethnic minorities in areas where our personnel work and live. At the Presidio of San Francisco Battalion, emphasis is placed on the culture of the Chinese population of the area. At the Fort Sam Houston Battalion, a similar program draws attention to the Hispanic population which is so prominent throughout the area. In November and December both the Group Headquarters and the Fort Meade Battalion held ethnic luncheons where members of various backgrounds brought in different dishes representative of their heritages. In both instances the events were thoroughly enjoyed by all personnel.

Professional development of civilian personnel is another area of concern for the group. The opportunity to attend professional development courses offered by various military and civilian organizations is available to civilian employees, and attendance is encouraged. For clerical employees,

the 902nd is providing training on the latest state-of-the-art word-processing equipment. With this additional training, clerk/typists and secretary/stenographers will be able to move into any situation and use almost any type of word-processing or typing system.

Physical fitness is essential to Army readiness and to individual well-being. The person who maintains a good overall physical fitness profile is likely to be in better health, feel more confident and be more productive. Physical fitness receives continuous attention at all echelons throughout the 902nd. The Headquarters sponsors teams for softball, bowling, golf, tennis and track. In other sports, such as football and basketball, Headquarters personnel have combined with Fort Meade INSCOM personnel to form INSCOM/902nd Fort Meade teams.

A QOL racquetball tournament was held in January and a golf tournament is scheduled this spring. An effort is being made to schedule such tournaments in conjunction with Group conferences and training seminars so



**Dick Price displays his winning form. (U.S. Army photo)**



*Cont'd from previous page*

that as many field personnel as possible can participate.

Quality Of Life physical fitness programs abound throughout the Group. At the Pentagon Counterintelligence Force, the task of staying in shape is lightened somewhat by the unit's organized athletics program, which supplements daily individual fitness programs. Sports events are held once a month and combine exercise with competition to strengthen unit esprit.



**Touch football is a popular part of the 902nd's Quality of Life program. (U.S. Army photo)**

According to Group commander Col. Robert B. McCue, "The Army has a proud and longstanding tradition of community service. To be consistent with that tradition, it is important that any quality of life program within this Group has as one of its objectives a contribution to the overall quality of life of the military and civilian communities of which our members are a part."

Perhaps no one better personifies this concept than CWO Merle Busic of the Presidio of San Francisco Battalion. Last September, he was named the Presidio of San Francisco's Citizen of the Quarter. A football coach for George Washington High School, Busic also served as assistant to the advisor for Boy Scouts for the city of San Francisco.

Busic's recent award is by no means his first. He is also the recipient of the "Out-

standing Young Man of America" award from the U.S. National Junior Chamber of Commerce for his work in Ethiopia on a previous assignment.

Working with youth in scouting activities is a popular avocation in the 902nd. At Fort Leavenworth, Kan., Maj. Morgan Bush, Field Office commander, serves as Quartermaster and Awards Chairman for the largest Cub Scout Pack in the United States. Meanwhile, at White Sands Missile Range, Field Office commander Maj. William C. Lewellyn serves as that installation's cub pack committee chairman, and his wife, Maryln, is a den leader. At Fort Meade, Battalion commander, Lt. Col. Robert Bowe, coaches one of the Dependent Youth Association's best soccer teams.

Charitable efforts are also important aspects of the 902nd's contributions to QOL in the community. Throughout the Group, such campaigns as Army Emergency Relief and the United Fund have received outstanding support. Help to those in need is also supported through local programs.

At Fort Sam Houston, both the Battalion Headquarters and Field Office made sure that needy families had a better Christmas. These two units joined the post in preparing Christmas baskets for Army families. The baskets contained different kinds of canned goods and other nonperishable items. The post provided hams, turkeys and other donations for the yuletide season. These baskets went to the Army Community Service, where at least 55 needy families were assisted by units like the 902nd.

Unfortunately, the Group's QOL Program has to deal with tragic events sometimes as well. Last September five INSCOM personnel stationed at Bad Aibling, West Germany, were in a fatal auto accident. All five personnel were killed instantly when their vehicle collided with a German tour bus on a narrow back road. INSCOM Commander Maj. Gen. William I. Rolya asked the 902nd to provide all possible assistance to the families of the deceased. This support included assisting in the transport of two surviving children, ages 4 and 11, to their grandparents in Columbia, S.C., insuring the proper transit of deceased remains from Port of Entry to respective funeral homes, and attending each funeral as representatives of INSCOM and its commander.

The Group is justifiably proud of its QOL Program, but convinced that more can be done.





# Perspectives

by Chaplain (Col.) J.J. Cunniffe

*As a student of group process, I've lived in groups, studied group dynamics and taught the subject at the Army's Chaplain School. The group interaction I saw in the tricks at INSCOM's field stations in the Far East fascinated me during my recent trip to Japan and Korea.*

*I talked with members of the tricks and ate and drank with them. What I saw were people who became counselor, confessor, defender and friend. They had miracu-*

*lously developed beautiful relationships.*

*They evidently did this without any formal training in group dynamics and without any group sessions in psychotherapy. When I reached Misawa, I had the opportunity to discuss my findings with Dr. (Col.) Robert Vosburg, an Air Force psychiatrist. Our dialogue ranged over such diverse topics as trust between unit members, illness, marriage to a foreign national, clearances, stress, the Japanese concept of women and the comradery among trick members. Some of our discussion follows:*

## 'Trick'y business . . .

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### *Group dynamics and job-related stress*

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*Doctor, what is the number one cause of stress for our troops?*

*I've heard it said many times that the main stress factor for people who work in intelligence is not being able to discuss their work with people who are close to them. From a psychiatrist's point of view, though, that isn't the primary stress factor. The stress is technical job performance—being able to decode complex messages over a long period of time while maintaining a degree of alertness.*

*Any other causes of stress?*

*Problems with supervisors. They have to keep people working at peak efficiency around the clock. This often means cutting into recreation and family time. When there is no immediate perception of danger, it's hard to keep vigilant. Our soldiers may begin to feel that they are being required to make unreasonable and unnecessary sacrifices. People who work in tricks are like nurses. They work unusual hours around the clock. Most of us want stability in our work hours.*



*Is there an ideal time for a person to work at peak efficiency?*

*I couldn't really say whether or not there is an ideal tour length for this assignment. We need to be flexible and gear the tour to individual "burn out" times.*

*What brings the persons of a trick together?*

*When a group of people get together to share a task or a goal and share in the work required to accomplish it, a group process arises. It's a natural outcome. Without a group bond, we can't live effectively and humanly. A group, however, is not just a collection of people. It has to have a clear boundary.*

*Continued on page 8*

# Campaign nets \$25,363.26

by Mary R. Ker

When Maj. Peter J. Cottrell, director of personnel and community activities at U.S. Army Garrison, Arlington Hall Station, was named chairman of the Combined Federal Campaign (CFC) for INSCOM and AHS, he knew that he and the vice chairman, Capt. Ernest Bracey, had their work cut out for them. The goal to be reached was \$24,050.

In late August, Cottrell and Bracey attended a National Capital Region kickoff meeting in downtown Washington, D.C., and the Army's CFC kickoff meeting at the Pentagon. At these two meetings they received specific guidance on how to manage the campaign. They came back to AHS and chose and briefed key workers from each duty section.

The CFC campaign ran from September 4 through October 31; however, contributions were accepted until November 13. On October 28 it appeared that the goal of \$24,050 would not be reached. Key workers were mobilized and the goal

was reached and surpassed. The final figure was \$25,363.26, 105.4 percent of the original goal.

"Bracey, along with the main key workers, Capt. Ruth Stevick, Ronald Altman, Gary Luetkemeyer, 1st Lt. Shelly Fenton, 1st Lt. John Bilyeu, MSgt. Charles Maze, 1st Sgt. Lowell Andrist, 1st Lt. Pamela K. Hale, Capt. Donna Reed, Cynthia Morrison, Anne Eidson, Pat Shinn, 1st Lt. Dorsey Jackson, Dan Phillips, Diane Hamm, Fran McGowan, Betty Brown, William Thorton, Andy Guerrero and Doe Hawks are all to be commended for an outstanding job," said Cottrell.

During the CFC awards ceremony Lt. Col. Joseph Liberti, commander, USAG AHS, gave Col. James W. Shufelt, INSCOM chief of staff, a mock check for \$25,363.26 to represent the amount contributed to CFC by INSCOM and AHS personnel.

All key workers were presented by Col. Shufelt with a letter of appreciation signed by Maj. Gen. William I. Rolya, commanding general of INSCOM. They also received a certificate from CFC.

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## Perspectives —continued from page 7

*Have you noticed any friction when a woman is in a leadership role in a group?*

There is always friction in any group formation or maintenance. One way to handle this friction is to switch the stereotyped sex roles—to have a female supervisor over males. If the male is out of line, however, he may not listen to her criticism. She may be right, but she's wrong because she's a woman. In that sense it's difficult for a woman to be "one of the boys" without giving up something very important to her.

*The supervisor plays a very important role in the dynamics of a work group. How can he or she become*

*more aware of the importance of that role?*

As part of his supervisory training, a commander could establish a set of guidelines that he considers important to supervisory development. Then he could form a learning group of supervisors and allow them to experiment so they can learn what a group means and what kinds of things can happen. Each supervisor can then see how he or she behaves as a member of a group and as a leader.

*In other words, give them experience in group dynamics—beginning with the commander and going down to the supervisors themselves. Let them participate and help them identify what they should be looking for.*

Too many of us believe we learn everything from a book. Actually it's the effort of the person in the know sharing his knowledge with those who don't. There's often tremendous resistance because that person is set apart as different. He or she is kept outside the group. We have to participate and learn to work in a group in a different way. Many of us who have been psychoanalyzed, for instance, were astonished to find out that psychoanalysis did not prepare us for work in groups. The experience of sharing in a group is quite different from knowing about yourself from an introspective point of view.





## Welcome to the family

by Maj. Toni Taylor

The newest member of the INSCOM family is the U.S. Army Special Security Group (USASSG). The Group has the primary mission of providing for the acquisition, administrative control, physical security, and distribution of sensitive compartmented information within the Department of the Army. Its mission also includes providing support to major Army commands during field training exercises and contingency missions and overseeing the operations of tactical Special Security activities and other Army sensitive compartmented information facilities that have no USASSG personnel assigned. USASSG also assists its supported commands in the analysis, production and briefing of intelligence information.

The Group's concept began in World War II when the importance of communications intelligence became vital. The ability of our Armed Forces to intercept and decipher Japanese codes resulted in an allied victory at Midway. This battle alone may have resulted in the Pacific War ending at least one year sooner than it might otherwise have ended. In 1941, the Secretary of War (the predecessor of today's Secretary of the Army) directed that an agency whose primary purpose was the handling and control of intercepted enemy messages be established. In response to this directive, the Special Branch, Military Intelligence Service, was created. The Special Branch, subsequently renamed Detachment M, adopted the operational principles which were then being used by the

British. These principles had been designed to protect "ULTRA" material (the decryption of encoded messages sent by Germans using highly sophisticated coding machines). In 1960, Detachment M was renamed the Special Security Detachment and placed under the staff supervision of the Assistant Chief of Staff for Intelligence (ACSI) and its mission was expanded to include all-source intelligence data. In 1967, the Spe-

cial Security Detachment was redesignated the Special Security Group. In October 1980, the Special Security Group was transferred from ACSI to INSCOM.

From its headquarters at the Pentagon, USASSG controls 68 subordinate Special Security Detachments. In addition, the Group executes special security and privacy communications functions through 42 tactical unit special security offices.



Sp5 Jacklyn R. Fountain (left) and Sp4 Michele R. Carden of the Special Security Detachment, DA, staff, spend many hours processing classified documents. (U.S. Army photo by SFC Thomas E. Bowman)

# Bloody duo stars at Halloween



Carolyn F. Vaughn and Stephen P. McNair were named the best dressed creatures of the night. (U.S. Army photo by Tom Morris)



Monkey-Man Rick Hall was one of the ghoulish guests at Torii Station's Halloween Party. (U.S. Army photo by Tom Morris)

TORII STATION, JAPAN—German Vampires, friendly apes and other strange creatures invaded the dimly-lit Torii Club October 31 to celebrate Halloween on Okinawa.

Among the honored guests were Darth Vader, who beamed down in search of loyal subjects, the unknown maunder and a bloody duo of German Vampires.

As the festivities neared the witching hour, witches and warlocks brewed a tantalizing and tasty elixir for those brave few that dared participate in the apple-bobbing contest.

The grand finale was naming the best-dressed creature of the night. The bloody duo of German Vampires was selected for top honors followed by the sacked horror and yet another vampire. Truly a bloody good night for a toast.



# The uncanny 'Kanji'

by Capt. George C. Habicht  
and  
SFC M.E. Koessick

It is said that Japanese is one of the hardest foreign languages for an American to learn. Training received during the 47-week Japanese course at the Defense Language Institute (DLI) provides the linguist with only a basic knowledge of the language. To help novice linguists complete the transition from Japanese student to field operative "in-country," the 500th Military Intelligence Group has organized its own transition course, the Japanese Enhancement Course (JEC), with the help of DLI's Department of Non-Resident Instruction and the local office of the Army Continuing Education System.

The crux of the problem lies in the fact that "book" Japanese taught at the Institute is very different from "street" Japanese. (Japanese is one of the fastest-changing languages in the world.) There are also a number of levels of formality and a student must master all of them in order to communicate effectively. To complicate matters further, there is the problem of "Kanji," the Chinese-based ideographs the Japanese use for written communication. There are 1,850 of these to be memorized plus numerous compound forms.

The JEC consists of two phases of instruction. The first phase,

currently underway, is intended to help students complete the transition from a school environment to a working environment. The second phase will continue this transition process and provide the linguists with more job-specific knowledge in order to help them in their day-to-day dealings with their Japanese counterparts.

There are seven 500th personnel attending the class, which is taught by a native Japanese instructor. The instructor's experience with the English language dates back to his pre-War diplomatic work in the United States as a member of the Japanese Imperial forces.

## 'A very moving experience'

FIELD STATION AUGSBURG—Trick Two of the 1st Operations Battalion at Field Station Augsburg recently held its First Annual Chili Cook-off. Competition was in three categories: Best All-Round, Hottest and Worst. Performing the honors as judges were Sgt. Maj. Marion Bounds, SFCs Bob Fitzgerald, Eugene Berg, Chris Bogart, and Ray Frilot, and SSgt. Alton Camp. After a very long and close ballot, the winners were selected. With tears streaming, Camp, the cook-off organizer, announced the results. Best All-Round went to PFC Penny Raines, with Sp4 Steve Leonard taking both Hottest and Worst. As one of the judges told Leonard later, "Twas a very moving experience. It brought tears to me eyes, flames to me mouth, and gas to me stomach." Leonard was heard to comment, "If only I had had some armadillo meat, then you would have tasted some chili! Besides, who ever heard of beans in chili?" All in all,

everyone really enjoyed a touch of Texas home cooking, delicious German beer and the very

warming fun of relaxing. Next year's event should be bigger and better.



Judges sample the efforts of the members of Trick Two during the First Operations Battalion's first Annual Chili Cook-off. (U.S. Army photo)



Members of the 165th MI Battalion are briefed at the site where an East German was killed while trying to escape. (U.S. Army photo by Ken Gutbrod)

by Jim Benton

## Border walk teaches an important lesson

In November, 17 members of the 165th Military Intelligence Battalion participated in a 20-kilometer walk along the inter-German border. The walk was sponsored by the Bad Hersfeld Border Field Office.

The participants were received by three representatives of the German Customs Agency and were escorted on an interesting, close-up tour of the border. The customs agents gave several briefings along the route. A highlight was the site of a cross near Observation Point Alpha where an East German man died while attempting to flee the Iron Curtain. The man reached the free soil of West Germany but

bled to death at the border from wounds caused by SM-70 mines mounted on the fence.

Another highlight occurred when the group entered a local Gasthaus for lunch and was greeted by an "Oom-Pah-Pah" band and several men who served complimentary shot-glasses of Schnapps, Korn, Apfelkorn and Brandy to the cold-numbered but grateful group. These were offered by the farmers of the local area to celebrate the recent harvest.

Along the route, several East German Border Troops were seen on patrol and the tour group surprised three East German soldiers patrolling along the Western side of the fence.





**Maj. Neal M. Parr serves Thanksgiving dinner to the personnel of Torii Station. (U.S. Army photo by Bobby Mathis)**

## Turkey is not eaten with chopsticks

TORII STATION, JAPAN—Visions of snow-covered trees and meadows, or possibly the crisp morning air of a November day, fill the minds of many as the Thanksgiving season nears. But for many people the dreams of cool breezes and snow give way to a land of chopsticks, left-hand drive, strange diets, and torii gates in the land of the "black pearl of the orient."

For the soldiers stationed at U.S. Army Field Station Okinawa Thanksgiving meant remembering our homeland which, for the present, is many miles across open water.

Thanksgiving began on Torii with a service at the Torii Chapel led by Chaplain (Maj.) Fred W. Maddox and Chaplain (Capt.) Jose Bengco.

Following services many people were treated to a gourmet's delight as the Torii Dining Facility provided Thanksgiving dinner.

On the menu for the day were such old favorites as roast turkey with giblet gravy, baked ham, cornbread dressing, glazed sweet potatoes and buttered green beans. For dessert it was pumpkin pie with whipped topping, apple pie, fruit cake or mincemeat pie.

Rounding out the meal were fresh fruits, mixed nuts, candy and assorted refreshments.

Probably the best part of the Thanksgiving meal for many soldiers stood behind the serving lines. As was traditional on this day of thanks, the officers of Torii Station served the meal to the soldiers dressed in their dress blues.

## INSCOM Day celebrated in style

TORII STATION, JAPAN—INSCOM Day 1980 set the pace for future festivities at the home of "The Best in the Business" as Torii soldiers enjoyed a full day of activities and helped the INSCOM Benefit Association at the same time.

The joint celebration of INSCOM Day and INSCOMBA took on special meaning as volunteers from the Benefit Association helped plan the events of the day and gave of their time during all of the events.

Activities for the day included the dunking booth, a jail lock-up, a flea market, coin toss, a sea shell sale and a cake auction.

At the close of the day INSCOMERS had contributed more than \$1,700 to INSCOMBA and had a great time doing it.



**Maj. Neal M. Parr is teased about his confinement during INSCOM Day activities at Torii Station. (U.S. Army photo by Randy Moore)**



## He's been running 14 years

by Sp5 Michael Kriesman

If you peek out of your window some morning at around 5 a.m., you may witness a unique local phenomenon. At first, it might look like a cyclone, only smaller—closer to the size of the dust devil. A speeding car? No. The MPs aren't in hot pursuit. What is it then? A bird? A plane? Actually, it's only Manny Gatica, practicing to be faster than a speeding bullet.

### 14 Years

Every day for the last 14 years Gatica has risen before the sun and the chickens and stretched his muscles and tendons for half an hour—then it's off like a shot. He covers nine to 11 miles in 65 to 75 minutes in the morning and every afternoon cuts his roadwork to a mere five or six miles (but at a faster pace). The 27-year-old has been running ever since his freshman year in high school at Glendale, Ariz.

"I wanted to participate in some sport," Gatica says, "but I was too light for football and too short for basketball." He also had a knee injury to overcome. His doctor recommended he find some activity to prevent the onset of arthritis.

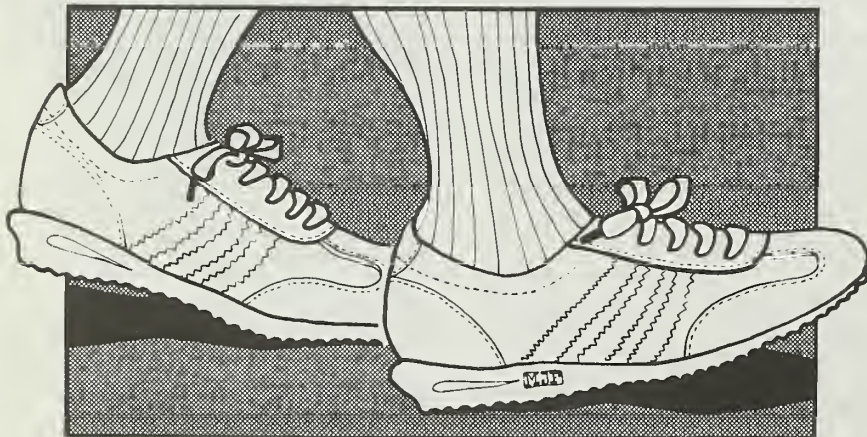
"So I started running." He recalls that the first time he ever ran, it was at a jog for a little over four miles. "Afterwards, I was in bed for about two weeks." When he recovered, he began to train until he made the freshman track team. From there it was onward and upward through varsity teams in high school and even national competition with the Glendale College cross-country team in 1972. They were second at the National Championships. Then came the Army. Although he enlisted as a dental hygienist, for his first tour he worked as a medic at Ft. Dix, N.J. He was assigned to the emergency room of the Walston Army Hospital on the night shift.

"I was in one of those rare situations where my Army schedule allowed me to go to school full time during the day." He enrolled at Burlington County College and once again competed on the varsity and cross-country teams. On his current enlistment, Gatica changed his field to MI, went to the Defense Language Institute for German, and arrived at the 18th MI Bn. in October 1979. Since he set his fleet feet on German soil, he certainly hasn't been standing still. Aside from the glorious victory in the Scanlon Challenge (10,000 meters in 32 minutes, 47 seconds), Gatica recently competed in the Fulda Marathon Series Armored Cavalry Half-Marathon, where he finished fifth out of a field of 2,100—13 miles in 68 minutes. Not surprisingly, Gatica goes through quite a few pairs of running shoes.

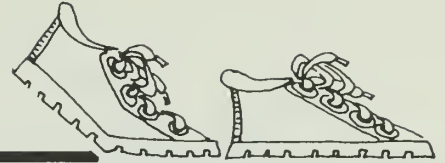
### Six Pairs

He currently has six different sets—three pair for training and three for different types of competition terrain. Ready for anything, he is still not completely delighted with the Army's offering of running meets in Europe.

"The competition in the States, especially in the open category, is tougher. Here the military just doesn't sponsor enough events. For regular competition, you have to join a







German athletic club." (Which is what he is going to do.) When asked about his professional opinion of the battalion PT program, he said, "There should be different groups for runners at various levels. Now, I really enjoy running a seven-minute mile for 10 miles, but it takes a lot of work and time to get to that point. I don't agree with putting people, especially new runners, into a program that forces them to run in formation at a set time and distance. There must be an allowance for individual development."

## — — Stretching — —

He also feels it is essential to do the correct type of stretching exercises before and after running to prevent injuries. Gatica's hero in the world of long-distance speed demons is Yifter of Ethiopia, winner of the 5,000- and 10,000-meter events at the 1980 Moscow Olympics. "The man is only 5'3". He goes against the grain of the stereotype of the world-class runner having to be long-legged and 6 feet tall," says the 5'5" Gatica.

## Running for the record

FIELD STATION AUGSBURG—Mark Ramsay and Lisa Friedrich, both of 1st Operations Battalion, Field Station Augsburg, are running their names into the record books.

Ramsay and Friedrich, among the top runners in U.S. Army Europe, train daily despite rain and snow. Ramsay, who has been running for more than seven years, runs 10-20 miles daily, and Friedrich, who has been running only a year, runs six to eight miles a day.

The two accomplished runners

## Blues finish season

by Mary R. Ker

The Arlington Hall Station women's soccer team, the Blues, has finished another winning season. In spite of the final ranking of third in the division, the Blues were tied for first place until the last game. Judy Kutsher, team manager, said, "It really was best that we didn't take first because that would mean moving into the highest division, and the Blues are not comfortable there."

Dan Tindall, team coach, who works as an action officer in force modernization at Hq INSCOM, AHS, said, "The main reason the team did not pull off a first place seat was lack of substitutes and the lack of an assistant coach to help out at practice." Tindall added, "If we get more players and an assistant coach, next season will be very successful for the Blues."

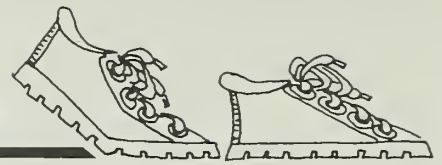
This season's high scorers were Mary Marsh with 10 goals, Judy Kutsher with seven and Mary Ker with five. Mary Costa did an excellent job as goalie for the Blues.

Marsh and Costa were both selected to go to the all-star game. Marsh played center forward and Costa took to the field as fullback. "Both players did an excellent job representing the Blues and should be commended," said Coach Tindall.

Team members and their positions were: Costa, goalie; Kristy Donnelly, forward wing; Karin Dolan, fullback; Barb Driscoll, fullback and halfback; Pam Driscoll, halfback; Joyce Hager, forward wing; Sherry Johnson, halfback; Kutsher, team manager and center forward; Deborah Logsdon, fullback; Marsh, center forward; Ker, forward wing; Wanda Rixon, fullback; Pamela Barton, halfback; June Aubuchon, halfback and Carol Merfeld, fullback.

The Blues would like to thank their coach, Dan Tindall, and to say goodbye and good luck to assistant coach, Ted Cryblyskey, who PCSed, and also to say "guten tag" to Wanda Rixon, who went to Germany mid-season.

recently turned in top performances in the VII Corps and the USAREUR races. They had to finish among the first eight runners to qualify for the USAREUR finals. They did this in October, running over the hilly, rain-sodden golf course at Stuttgart. Ramsay, running his second race this year, finished fifth, with a time of 34:27:00, in the 10-kilometer men's race. Friedrich won the five-kilometer women's race with a time of 23:17:00. This was the first race Friedrich ever ran.



# Sightseeing and softball

by Sp5 Mongele Reynolds

Members of HQs, 500th MI Group, at Camp Zama, Japan, embarked on a remarkable odyssey to Misawa Air Base for a challenge softball match with a major subordinate element of the Group. Giving little thought to the 14-hour drive they would have to endure, the 11 team members had only one thought in mind—SOFTBALL. The first step of the journey was arriving at the appointed place of departure at 4 a.m. to be greeted by the Group commander and soon-to-depart First Sergeant Ron Wright. Despite the early hour, nothing could dampen the team's spirits and they had a beautiful sendoff, with everyone keyed up and eager to begin the journey. After several last minute route checks, the inevitable command to "bring home the bacon" was sounded and we departed.

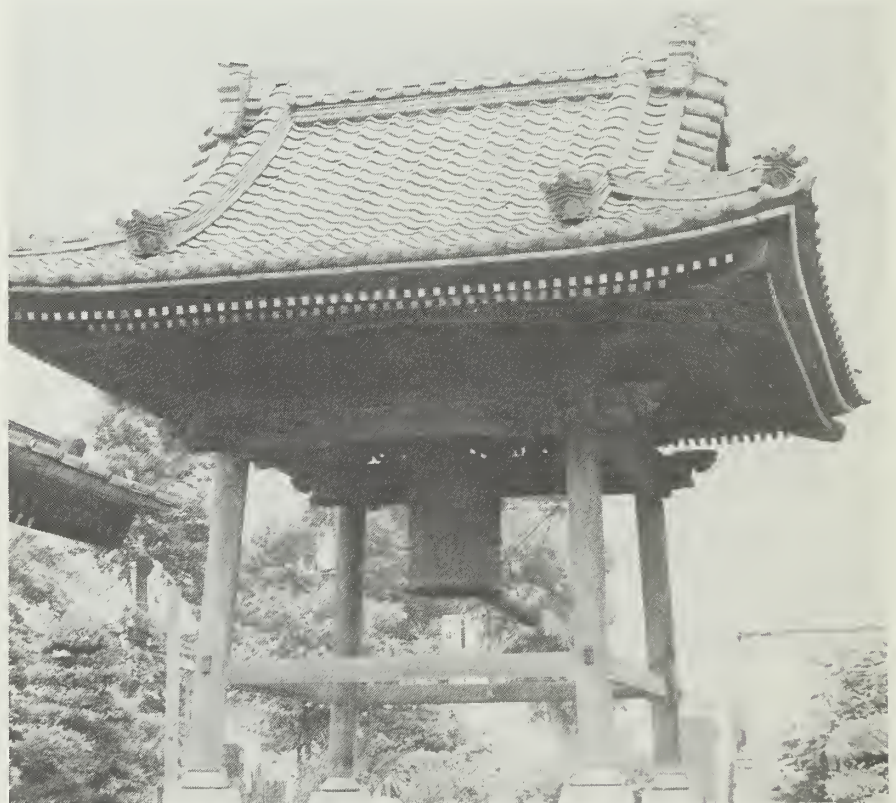
We had all become so accustomed to the inner city life of Tokyo that the clean air and beautiful farm country that is so much a part of Japan was quite an exhilarating shock. The beautiful countryside and mountains made the grueling hours of the journey less tedious. Other than the gas lines on the expressway, we encountered no problems. (This was a feat in itself, considering none of the drivers of the expedition had ever driven to Misawa.)

Finally, we arrived at our destination. Everyone was glad to see the entrance to Misawa Air Base. By the time we arrived we were tired and more than eager to have showers, hot meals and comfortable beds.

After a well-deserved night's sleep, very few of us were up for the 8 a.m. trip to the dining facility for breakfast. But everyone was ready for the pre-game practice, which was much needed because several of the team's members weren't regular players.

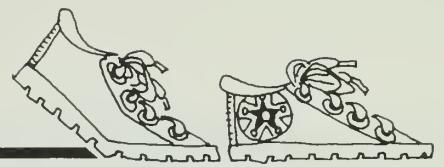
Practice completed, it was time for the game. The Misawa team was shocked when it saw that we had two women on the 500th team. Marilyn Juanitez changed a few minds when she hit a line drive right past the shortstop on her first time at bat. The game was an up-and-down battle as the lead passed back and forth between the two teams. The

"Bad News Bares" of Group Headquarters took the defeat 13-12, but felt good because they had given Misawa's finest a run for their money. After a quick lunch, the second game started. Unfortunately for the 500th, Misawa had quite a few new players in their lineup, members of the "Over 40" team. Again the "Bad News Bares" of the 500th went down in defeat by a score of 10-8. Losing both games was a disappointment to all, but it was a pleasure to make the trip and make friends with fellow INSCOMers from the north of Japan. (Of course, the 500th put in its bid for a rematch some other day.)



Ancient Japanese temples were one of the sights along the way as the team from the 500th MI Group traveled to Misawa Air Base for a softball game. (U.S. Army Photo)





Army and Navy teams squared off for a game of basketball. (U.S. Army photo by Randy Moore)

TORII STATION, JAPAN—Navy's midshipmen may have ruled the football fields on the college scene, but at Torii Station they fell short of the mark as the Army emerged victorious on Army/Navy Day.

Torii Station's First Annual Army/Navy Day began what is hoped will become a tradition at the home of the "Best in the Business" for the sailors of Hanza and the soldiers of Torii.

As the series of events, including basketball, a tug-o-war and outside sporting events, got underway the Army officers and NCOs met the Navy officers and chiefs on the hard courts for a round of basketball. Pressing hard and driving in for layups, however, were the players from the Navy. Apparently they had more practice because they walked away with the win.

But any doubts about the Army's ability to play the game were dismissed when the hard-charging enlisted men from Torii hit the court against the Navy's enlisted men and set the records straight by handing the Navy a sound thrashing.

Army's women drove the point home a little further when they pressed to victory in their bid against the Navy women.

In the tug-o-war Ron Biegner, anchor man, just couldn't seem to hold on when the Navy surged. The Navy won the event in three pulls.

The Navy came through with another win in the golf match.

In the 3.5 kilometer run the Army could not be out-paced as they sprinted to victory over the Navy.

As for racquetball. . .well it was a split. Army lost to Navy in the

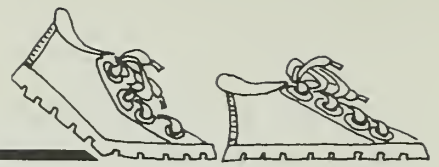
## Classic rivalry revisited

singles match, but when it came to teamwork it was Army all the way in the doubles match.

The softball game provided the thrills for many as the scheduled seven-inning game went into the eleventh before Army drove in the tie-breaking runs to spell victory.

Army/Navy Day was fun for all. There were plenty of hot-dogs, hamburgers and cold drinks for all ages. Much of the credit for its tremendous success goes to Charlie Wulzer, Dave Beckwith and Fred Wiese, who worked many long hours to pull the event off.

It turned out to be a day to relax, have fun and expand friendships between the soldiers of Torii and the sailors of our neighbor, Hanza.



# 'Wait 'til next year'

by Mary R. Ker

Every November for the past several years Vint Hill Farms Station and Arlington Hall Station have gotten together to play in the classic Turkey-Tinsel Bowl. November 1980 was no different.

It was AHS's turn to make the trip to VHFS for the big games. As the team, several spectators and a few unrehearsed cheerleaders boarded the bus, the day was sunny and not too cool. When the bus arrived at VHFS, however, the wind was brisk and there was a definite bite in the air.

The VHFS crowd far outnumbered the bevy of spectators from AHS, and Vint Hill's cheerleaders were well rehearsed and laden with pompons and green jerseys.

Brig. Gen. John A. Smith handed the game ball to his son, Matt Smith of AHS, and the enlisted men's tinsel game began. The first set of downs resulted in no score by the Vint Hill Tinsel team and AHS took the ball. Acie Burkes was at the reins as the AHS quarterback. He made a nice 35-yard run and then passed to Marcus Jones for the touchdown to make the score 6-0. Smith, Craig Jentine, Chuck Dentis, and Ray Banks all did an outstanding job on the offensive line protecting Burkes. They also did a fine job on defense.

William Bradley scored first for Vint Hill from the 39-yard line, evening the score.

Although AHS made a good effort the team could not score again. Coach Jim Wooten said,

"VHFS played a better, faster game. They used short passes and they got their first downs. We were going for the longer passes and at a slower tempo. If we could have slowed their tempo we could have done much better."

The final score in the Tinsel game was 18-6. Marcus Hubbard of the Vint Hill team scored a touchdown with only 29 ticks left in the half. That was all Vint Hill needed, but they scored again in the third quarter on a 50-yard run by Cederic Warren.

According to VHFS's Tinsel coach, Melin Gerow, his team was picked from a number of intramural teams and had very little practice together; however, they were the tops on their own

intramural teams. Gerow added that on Monday, after the Turkey-Tinsel Bowl, his own intramural team from Co. B, 303rd MI Bn, won the Commander's Cup for VHFS.

Gerow's Tinsel Team took both the offensive and defensive most valuable player awards. Ricardo Moody was the offensive MVP and Joseph Jones was the defensive MVP.

The Turkey game took place right after the Tinsel game. Officers and civilians from Vint Hill and AHS took the field. Brig. Gen. Thomas J. Flynn, Deputy Commander for Intelligence, handed in the ball and the battle between the Turkeys began. AHS's Turkeys scored first when quarterback Kevin Culhane



Marcus Jones makes a big catch during the first quarter of the Tinsel Bowl. (U.S. Army photo by Sp5 Greg Matheison)





**The Vint Hill Turkeys made a big drive in the third quarter of their game. (U.S. Army photo by Greg Matheison)**

made a seven-yard run. Bill Cole and Godfrey Leonard were both tough on defense and kept Vint Hill away from the goal line. AHS regained possession of the football and John Donnelly scored off a short pass from Culhane. Culhane ran in for the extra point and put AHS ahead 14-0. Vint Hill came back with a TD and the half ended 14-6.

By the middle of the third quarter Vint Hill's Turkeys scored another TD when Dave Forrey went 70 yards off a sweep; however, Vint Hill could not capitalize on the extra point plays and remained behind the Turkeys from AHS 14-12.

C.J. Cooper made a couple of good runs and catches to close out the third quarter and start the fourth.

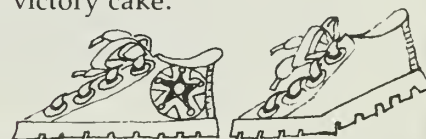
An off side penalty against Vint Hill led to the final touchdown of the game when AHS's Culhane hooked up with Donnelly. Final score of the Turkey game was 20-12 and the Turkey team from AHS went away with the Turkey trophy presented by Col. John P. Brown, VHFS commander. Most valuable players for the Turkey game were both from AHS. Culhane was named MVP for offense and Cooper MVP for defense.

At the end of the awards presentation everyone tromped to the waiting bus and began the long ride back to AHS. Cries could be heard in both directions, "Just wait 'til next year, Turkeys."

## 'Deuce!'

by 2nd Lt. Susan Stromswold

"DEUCE-DEUCE-DEUCE!" echoed the stands as the 332d ASA Co. (Fwd) captured the 8th U.S. Army Slowpitch Softball Championship. To win, the 332nd Softball team outscored the Korean Area North representatives from the Joint Security Area (JSA) in the final game of the tournament. It was a long road for the "Deuce" which began when it outplayed all other teams at Camp Humphreys to become post champion. From there, the team traveled to Camp Carroll along with the post runner-up, a team from the 146th AEB, to play for the Area South title. The Deuce prevailed, taking first place honors with pitcher Darryl K. McGuire allowing only nine runs in five games. The 146th AEB team finished third. After that, there was no stopping the Deuce, and it was on to Yongsan for the 8th U.S. Army championship tournament under the leadership of Coach James R. Wilson. The Deuce took the first two games in the tournament by defeating the 2nd AG Company 12-2 and JSA 20-3. However, the double-elimination structure of the tournament pitted the Deuce against JSA again for the final game. This time, an excellent defense and an all-around team effort brought in a 12-7 victory for the Deuce in a nationally broadcast championship. Kelly Tucker, who had a playoff batting average of .810, was named the Armed Forces Korea Network's most valuable player. After the game the players were presented 8th Army championship jackets and shared a victory cake.



# Legally speaking

by Capt.(P) Vincent E. Reilly

Imagine you are involved in an auto accident in Mt. Nowhere, USA. The driver of the other car is injured and hospitalized for several days. You are pending reassignment overseas. The day before you leave you are served with notice of a suit brought against you by the driver of the other car for property and personal injury damages. You go to your new assignment, get involved in your new job and forget about the notice of suit. The next time you hear about the case is when your unit commander receives a letter from the other driver's attorney and a copy of a court judgment informing him that the

servicemembers are subject to frequent moves and it would not be fair to render a judgment against a servicemember who fails to appear through no fault of his own. What constitutes an appearance before a court is difficult to say in every instance but, basically, it is any act before a court by the defendant himself or his retained attorney. This does not mean that a defendant must be physically present, only that the defendant has taken some step by himself or through his attorney, if one has been retained, which would constitute a submission to the court's jurisdiction. An example of an appearance is the filing of an answer to a complaint. If a servicemember appears before a court, the

## How can I be in two places at once?

court has entered a default judgment ordering you to pay damages to the driver of the other car.

This hypothetical situation is an all-too-frequent occurrence to many servicemembers. Divorce, child custody and child support actions are other typical areas in which servicemembers may be served with notice of a suit. Many times, the servicemember is already overseas, is about to move, has the misconception that he is automatically protected by the Soldiers' and Sailors' Civil Relief Act, or doesn't understand the legal papers he received and fails to take any action. Under the circumstances of this hypothetical situation, are there any legal protections available?

One area of the Soldiers' and Sailors' Civil Relief Act which can help you concerns default judgments. A default judgment is one based on the nonappearance of the defendant.

The Act outlines certain procedures to be followed by a plaintiff (the person who brings the action) and the court before a judgment based on the nonappearance of the defendant is entered. If a defendant fails to appear, the plaintiff must file an affidavit showing whether the defendant is in military service. The obvious basis for such a procedural rule is a recognition that

protections of the Act do not apply. They only apply when the servicemember fails to make an appearance.

If an affidavit is not filed, or is filed showing you to be in military service, the court must appoint an attorney to represent you and protect your interests. (Again, these provisions only apply if you have failed to make any appearance.) The court-appointed attorney is charged with the responsibility of representing and protecting your interests. If you are geographically and militarily able, you may cooperate in your defense; however, if you are overseas it is unlikely that this would be possible. The role of the appointed attorney, then, should be to obtain a stay (temporary suspension) of the proceedings until you can be present. The appointed attorney cannot give up any of your rights or bind you by his acts. The only time you are bound by the acts of the appointed attorney is if you authorize him to act for you. If you want to reserve the right to reopen a default judgment, you should not authorize any actions by your attorney.

The Act provides that a servicemember may request a stay of the proceedings. If you or your counsel requests a stay of the proceedings, the court must determine whether your ability to conduct a defense is materially affected because





of military service. There are numerous factors to be considered in deciding whether military service affects your ability to defend against an action. One is your availability. Can you get leave? When will you return from overseas? Were you acting in good faith? Did you try to be present for the proceedings? The courts will also look at the nature of the action (divorce, child custody, suit for personal injury, damages, etc.), which may indicate whether your personal appearance is essential, and the effect that a delay in the proceedings would have on all parties concerned.

What if no attorney was appointed to represent you or you didn't file an affidavit concerning military service? Can a court enter a judgment? Without getting into detail about the circumstances in which this may occur, the answer is yes. Can you do anything once a judgment has been given? The Act also allows you to reopen a default judgment if the following conditions exist:

- The default judgment must have been rendered during the servicemember's period of service or within 30 days thereafter.

- The servicemember or his legal representative must make application to reopen the judgment while still in service or within 90 days thereafter.

- The defendant-servicemember must not have made an appearance in the action. In order for the servicemember to be successful in his

application to reopen a judgment, he must prove that he was prejudiced by military service in his ability to defend himself and that he has a meritorious or legal defense. (For servicemembers overseas, the fact of being overseas by itself has been held to support a finding of prejudice to the servicemember.)

The Act, therefore, does provide you some protection. You may be able to reopen a judgment. This, however, is not the best solution. A judgment exists which may not be void (has no legal effect) but only voidable (may be avoided). In other words, you must go back into court and attempt to straighten out matters with the burden resting on you.

If, when you received notice of the suit, you had placed the court and the driver's attorney on notice that you were in military service, the protection of a court-appointed attorney could have been made available. By allowing the appointed attorney to ask for a stay of the proceedings and placing the court on notice of military service, you can fulfill your military duties without having to worry about a judgment being entered until you are in a position to properly defend yourself. Even if the court denies your request for a stay, you would be in a more advantageous position to have the judgment reopened. Remember, requesting a stay of the proceedings does not constitute an appearance before the court. Once you make an appearance before a court, the Act and its protections do not apply.

Every situation is different, and there are many variables which can affect the steps you would take. The one step, though, which applies in every situation is to seek the advice of a legal assistance officer as soon as notice of a suit is received. The legal assistance officer can explain the legal effects of those papers and the protections available and provide advice as to possible courses of action. The Act may be of benefit only if it is understood and properly employed.




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*Capt. Vincent E. Reilly is presently the Command Judge Advocate, TUSLOG, DET 4, Turkey. He is a graduate of the United States Military Academy and Seton Hall University Law School. He has previously been assigned with the Third Armored Cavalry, Germany, and Fort Knox, Ky. He is an experienced trial and defense counsel. Reilly is another of what we hope will be many INSCOM JAGC officers contributing to this column.*





**FLARE**

...meeting  
human needs...

